

# USAF Almanac

## Field Operating Agencies

A Field Operating Agency is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.

### Air Force Agency for Modeling and Simulation

**Headquarters** Orlando, Fla.  
**Established** June 3, 1996  
**Commander** Col. Jimmy H. Wilson

#### MISSION, PURPOSE, OPERATIONS

**Support** development and use of the Joint Synthetic Battlespace for training, analysis, acquisition, test and evaluation, and operations; corporate USAF modeling and simulation operations  
**Implement** USAF, joint, and DoD modeling and simulation policies and standards  
**Manage**, coordinate, and integrate major USAF/joint modeling and simulation programs and initiatives  
**Promote** and support technology improvements

#### STRUCTURE

Operations Support Division  
 Program Support Division  
 Services Support Division

#### PERSONNEL

Active duty		18
Officers	16	
Enlisted	2	
Reserve components		0
Civilians		15
<b>Total</b>		<b>33</b>

### Air Force Audit Agency

**Headquarters** Washington  
**Established** July 1, 1948  
**Director** Jackie R. Crawford

#### MISSION, PURPOSE, OPERATIONS

**Provide** all levels of Air Force management with independent and quality audit services  
**Produce** audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

#### STRUCTURE

Material and Systems Audits Directorate, Wright-Patterson AFB, Ohio  
 Financial and Support Audits Directorate, March ARB, Calif.  
 Field Activities Directorate, Arlington, Va.  
 Three regional offices  
 21 field offices

#### PERSONNEL

Active duty		3
Officers	2	
Enlisted	1	
Reserve components		0
Civilians		891
<b>Total</b>		<b>894</b>

The director of AFAA is the Auditor General of the Air Force.

### Air Force Base Conversion Agency

**Headquarters** Arlington, Va.  
**Established** Nov. 15, 1991  
**Director** Albert F. Lowas Jr.

#### MISSION, PURPOSE, OPERATIONS

**Execute** environmental programs and real and personal property disposal for major Air Force bases in the US being closed or realigned under the authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990  
**Assist** communities in the conversion of closing and realigning bases from military to civilian use and ensure that property at these Air Force installations is made available for reuse as quickly and efficiently as possible

#### STRUCTURE

Office of the Director  
 Regional divisions  
 Base-level operating locations

#### PERSONNEL

Active duty		0
Reserve components		0
Civilians		365
<b>Total</b>		<b>365</b>

### Air Force Center for Environmental Excellence

**Headquarters** Brooks AFB, Texas  
**Established** July 23, 1991  
**Director** Gary M. Erickson

#### MISSION, PURPOSE, OPERATIONS

**Provide** Air Force leaders the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

#### STRUCTURE

Design and Construction Directorate  
 Environmental Restoration Directorate  
 Environmental Conservation and Planning Directorate  
 Environmental Quality Directorate  
 Three Regional Environmental Offices

#### PERSONNEL

Active duty		37	39
Officers		37	
Enlisted		2	
Reserve components			12
ANG		0	
AFRC		12	
Civilians			388
<b>Total</b>			<b>439</b>

## Air Force Center for Quality and Management Innovation

**Headquarters** Randolph AFB, Texas  
**Established** Dec. 19, 1996  
**Commander** Col. John C. Vrba

### MISSION, PURPOSE, OPERATIONS

**Provide** innovative, expert management capabilities to USAF organizations and functions to assist them in making fact-based decisions that will improve mission effectiveness

**Research** and develop innovative management concepts and best practices; studies to identify optimal staffing, resource allocation, and outsourcing and privatization options

**Serve** as USAF focal point for emerging government and industry manpower/quality issues

**Develop** and manage USAF-level manpower/quality training architecture

### STRUCTURE

Operations, Logistics, and Readiness Division  
 Installations and Support Division  
 Outsourcing and Privatization Division  
 Programs Integration Division  
 Systems Integration and Support Division

### PERSONNEL

Active duty		126
Officers	53	
Enlisted	73	
Reserve components		0
Civilians		84
CMEs		15
<b>Total</b>		<b>225</b>

## Air Force Civil Engineer Support Agency

**Headquarters** Tyndall AFB, Fla.  
**Established** Aug. 1, 1991  
**Commander** Col. H. Dean Bartel

### MISSION, PURPOSE, OPERATIONS

**Provide** the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

### STRUCTURE

Contingency Support Directorate  
 Technical Support Directorate  
 Operations Support Directorate  
 Field Support Directorate  
 Executive support staff

### PERSONNEL

Active duty		91
Officers	24	
Enlisted	67	
Reserve components		2
ANG	1	
AFRC	1	
Civilians		115
<b>Total</b>		<b>208</b>

## Air Force Cost Analysis Agency

**Headquarters** Arlington, Va.  
**Established** Aug. 1, 1992  
**Executive Director** Joseph T. Kammerer

### MISSION, PURPOSE, OPERATIONS

**Develop** independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program;

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cost-estimation tools, techniques, methodologies, and databases  
**Conduct** special cost reviews for the Air Force Secretariat and for other organizations as directed

**Research** emerging changes in technologies, acquisition priorities, and industry

### STRUCTURE

Aircraft/Weapons Division  
 Information Technology Division  
 Forces Analysis Division  
 Space Programs Division  
 Research/Resources Division

### PERSONNEL

Active duty		31
Officers	30	
Enlisted	1	
Reserve components		0
Civilians		34
<b>Total</b>		<b>65</b>

## Air Force Flight Standards Agency

**Headquarters** Andrews AFB, Md.  
**Established** Oct. 1, 1991  
**Commander** Col. Richard P. Packard

### MISSION, PURPOSE, OPERATIONS

**Develop**, standardize, evaluate, and certify USAF policy, procedures, and equipment for global flight operations and centrally manage the Air Force Air Traffic Control and Landing Systems

**Perform** worldwide flight inspection of airfields and flight instrument/navigation systems during combat, contingencies, and JCS exercises

**Represent** USAF in FAA airspace management and ATC issues; DoD in international airspace and ATC issues

**Provide** procedures for ATC, airfield, operational evaluation of ATC systems, and airspace management

### STRUCTURE

USAF Representative to FAA, Washington  
 Flight Inspection Center, Oklahoma City  
 Airfield Operations Directorate, Andrews AFB, Md.  
 Operations Directorate, Andrews AFB, Md.  
 Resources and Requirements Directorate, Andrews AFB, Md.

### PERSONNEL

Active duty		137
Officers	67	
Enlisted	70	
Reserve components		4
ANG	0	
AFRC	4	
Civilians		27
<b>Total</b>		<b>168</b>

### EQUIPMENT

One C-21 Learjet  
 One NC-21 Learjet

## Air Force Historical Research Agency

**Headquarters** Maxwell AFB, Ala.  
**Established** Sept. 12, 1949  
**Commander** Col. William E. Mathis

### MISSION, PURPOSE, OPERATIONS

**Collect**, preserve, and manage USAF historical document collection and oral history program

**Answer** requests for historical information

**Operate** research facilities; a USAF-wide automated historical data system

**Determine** the lineage and honors of Air Force organizations

**Maintain** official emblem records of Air Force organizations

**Verify** Air Force aerial victory credits

**Prepare** historical data, analyses, and manuscripts

**STRUCTURE**

Information Systems Division  
Research Division

**PERSONNEL**

Active duty		9
Officers	3	
Enlisted	6	
Reserve components		22
ANG	0	
AFRC	22	
Civilians		36
<b>Total</b>		<b>67</b>

**Air Force History Support Office**

**Headquarters** Washington  
**Established** Sept. 30, 1994  
**Commander** Col. Christine L. Jaremko

**MISSION, PURPOSE, OPERATIONS**

**Research**, write, and publish books and other studies on the history of the Air Force

**Provide** historical support to USAF, DoD, and other government agencies; scholars with research and teaching materials

**Record** and disseminate USAF history to enable decision makers and planners to formulate strategy, plans, and doctrine to conduct operations; educate USAF students at professional military schools; inform the public about the role of USAF and airpower in national security

**STRUCTURE**

Analysis and Reference Division  
Products and Production Division  
Pentagon Support Office

**PERSONNEL**

Active duty		5
Officers	3	
Enlisted	2	
Reserve components		3
ANG	0	
AFRC	3	
Civilians		24
<b>Total</b>		<b>32</b>

**Air Force Inspection Agency**

**Headquarters** Kirtland AFB, N.M.  
**Established** Aug. 1, 1991  
**Commander** Col. Maria I. Cribbs

**MISSION, PURPOSE, OPERATIONS**

**Provide** USAF leadership with objective and independent assessments to improve USAF operations and support

**Serve** as single comprehensive inspection agency of USAF medical organizations

**Recommend** improvements to existing processes, practices, and

programs for fulfilling peacetime, contingency, and wartime missions

**Conduct** USAF Inspector General School; special reviews and inquiries

**Publish** *The Inspector General* magazine

**STRUCTURE**

Acquisition Inspection Directorate  
Field Operations Directorate  
Medical Inspection Directorate  
Operations Support and Development Directorate

**PERSONNEL**

Active duty		110
Officers	86	
Enlisted	24	
Reserve components		3
ANG	0	
AFRC	3	
Civilians		18
<b>Total</b>		<b>131</b>

**Air Force Legal Services Agency**

**Headquarters** Bolling AFB, D.C.  
**Established** Sept. 1, 1991  
**Commander** Brig. Gen. (sel.) Jerald D. Stubbs

**MISSION, PURPOSE, OPERATIONS**

**Provide** commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of USAF interests in civil litigation; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

**STRUCTURE**

Air Force Court of Criminal Appeals  
Civil Law and Litigation Directorate  
Judiciary Directorate  
Legal Information Services Directorate

**PERSONNEL**

Active duty		394
Officers	271	
Enlisted	123	
Reserve components		92
ANG	0	
AFRC	92	
Civilians		108
<b>Total</b>		<b>594</b>

**Air Force Logistics Management Agency**

**Headquarters** Maxwell AFB, Gunter Annex, Ala.  
**Established** Sept. 30, 1975  
**Commander** Col. Richard M. Bereit

**MISSION, PURPOSE, OPERATIONS**

**Develop**, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness

**Publish** the *Air Force Journal of Logistics*

## STRUCTURE

Contracting Division  
Logistics Plans Division  
Maintenance and Munitions Division  
Supply Division  
Transportation Division  
Support Division  
Logistics Analysis Division

## PERSONNEL

Active duty		48
Officers	29	
Enlisted	19	
Reserve components		0
Civilians		12
<b>Total</b>		<b>60</b>

## Air Force Medical Operations Agency

**Headquarters** Bolling AFB, D.C.  
**Established** July 1, 1992  
**Commander** Maj. Gen. Earl W. Mabry II

## MISSION, PURPOSE, OPERATIONS

**Develop** policies and programs to improve aerospace medicine and preventive and clinical health care services to enhance the capabilities of the Air Force

## STRUCTURE

Aerospace Medicine  
Operational and Flight Medicine  
Clinical and Biomedical Research and Development  
Clinical Quality Management  
Family Advocacy  
Occupational and Environmental Health  
Patient Administration  
Preventive Medicine  
USAF Radioisotope Committee Secretariat  
Center of Excellence for Medical Multimedia  
Office of Preventive Health Services and Assessments

## PERSONNEL

Active duty		72
Officers	53	
Enlisted	19	
Reserve components		0
Civilians		45
<b>Total</b>		<b>117</b>

## Air Force Medical Support Agency

**Headquarters** Brooks AFB, Texas  
**Established** July 1, 1992  
**Commander** Col. Sidney Brandler

## MISSION, PURPOSE, OPERATIONS

**Improve** global performance and capability of the Medical Service in supporting combat forces and maintaining the health of beneficiaries  
**Serve** as the Air Force Surgeon General's focal point for policy development, strategies, plans, consultant services, and validated requirements dealing with facilities, supplies, equipment, acquisition, information systems, and resources

Health Facilities Division  
Medical Information Systems Division  
Medical Logistics Division  
Triservice Infrastructure Management Program Office  
Medical Modernization and Planning

## PERSONNEL

Active duty		40
Officers	32	
Enlisted	8	
Reserve components		0
Civilians		26
<b>Total</b>		<b>66</b>

## Air Force News Agency

**Headquarters** Kelly AFB, Texas  
**Established** June 1, 1978  
**Commander** Col. Harold J. Smarkola Jr.

## MISSION, PURPOSE, OPERATIONS

**Support** the Secretary of the Air Force Office of Public Affairs by creating and delivering timely and credible products and services  
**Communicate** and broadcast news, information, and entertainment through print and electronic means  
**Operate** all USAF-managed Armed Forces Radio and Television Service outlets  
**Produce** news and feature stories on soldiers and airmen for release to civilian broadcast and print media

## STRUCTURE

Air Force Broadcasting Service  
Army and Air Force Hometown News Service  
Air Force News Service

## PERSONNEL

Active duty		337
Officers	17	
Enlisted	320	
Reserve components		35
ANG	0	
AFRC	35	
Civilians		112
<b>Total</b>		<b>484</b>

## Air Force Office of Special Investigations

**Headquarters** Andrews AFB, Md.  
**Established** Aug. 1, 1948  
**Commander** Brig. Gen. Francis X. Taylor

## MISSION, PURPOSE, OPERATIONS

**Provide** criminal investigative, counterintelligence information, and force-protection services to commanders  
**Identify** and prevent criminal activity, including homicide, drug abuse, espionage, terrorism, and sabotage, and economic (major defense contractor fraud and local fraud), environmental, and other crimes that threaten Air Force and DoD resources  
**Provide** force-protection assistance to deployed wings and units

## STRUCTURE

USAF Special Investigations Academy

Seven regional offices  
 Seven overseas squadrons  
 153 detachments and operating locations

**PERSONNEL**

Active duty		1,403
Officers	361	
Enlisted	1,042	
Reserve components		433
ANG	0	
AFRC	433	
Civilians		407
<b>Total</b>		<b>2,243</b>

**Air Force Operations Group**

**Headquarters** Washington  
**Established** July 26, 1977  
**Commander** Col. Dave P. Jones

**MISSION, PURPOSE, OPERATIONS**

**Support** USAF Chief of Staff and DCS for Air and Space Operations on operational issues, including a 24-hour watch on all current operations and processing emergency messages  
**Provide** facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises  
**Coordinate** actions among major USAF organizations for JCS and USAF taskings  
**Prepare** and provide weather data to the President, Secretary of Defense, JCS, NMCC, Army Operations Center, and other federal agencies

**STRUCTURE**

Command, Control, and Communications Division  
 Current Operations Division  
 CSAF Presentations Division  
 Weather Operations Division  
 Command, Control, Communications, and Computer Support Division  
 Aerial Events Division

**PERSONNEL**

Active duty		210
Officers	140	
Enlisted	70	
Reserve components		0
Civilians		9
<b>Total</b>		<b>219</b>

**Air Force Personnel Center**

**Headquarters** Randolph AFB, Texas  
**Established** Oct. 1, 1995  
**Commander** Maj. Gen. Donald A. Lamontagne

**MISSION, PURPOSE, OPERATIONS**

**Provide** personnel operations service

**STRUCTURE**

Assignments  
 Mission Support  
 Personnel Accountability  
 Personnel Data Systems  
 Personnel Programs Management  
 Customer Assistance  
 Civilian Personnel Operations  
 Civilian Career Management

**PERSONNEL**

Active duty		845
Officers	250	
Enlisted	595	
Reserve components		18
ANG	8	
AFRC	10	
Civilians		931
<b>Total</b>		<b>1,794</b>

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

**Air Force Personnel Operations Agency**

**Headquarters** Washington  
**Established** Aug. 15, 1993  
**Director** Brig. Gen. John F. Regni

**MISSION, PURPOSE, OPERATIONS**

**Execute** personnel programs and provide personnel support to Hq. USAF personnel in the Washington area  
**Develop** and operate officer, enlisted, and civilian models and databases for management information  
**Execute** the Air Force Civilian Employee Development program and training budgets  
**Manage** the Air Force Civilian Relocation and Employee Inquiry/Complaint process  
**Support** DCS, Personnel, computer operations

**STRUCTURE**

Analysis Division  
 Personnel Management Division  
 Systems Plans and Services Division  
 Work Force Appeals and Relations Division

**PERSONNEL**

Active duty		38
Officers	24	
Enlisted	14	
Reserve components		0
Civilians		24
<b>Total</b>		<b>62</b>

**Air Force Program Executive Office**

**Headquarters** Washington  
**Established** November 1990  
**Air Force Acquisition Executive** Vacant

**MISSION, PURPOSE, OPERATIONS**

**Manage** and account for the execution of major and selected Air Force acquisition programs

**STRUCTURE**

**Air Force Acquisition Executive Program Executive Officers:**  
 Brig. Gen. Craig P. Weston, Warning, Surveillance, and Control  
 Joseph G. Diamond, Weapons  
 Brent R. Collins, Space Programs  
 Oscar A. Goldfarb, Joint Logistics Systems  
 Brig. Gen. Robert W. Chedister, Airlift, Trainers, and Modeling and Simulation  
 Maj. Gen. Claude M. Bolton Jr., Fighter and Bomber Programs

**PERSONNEL**

Active duty		35
Officers	31	
Enlisted	4	
Reserve components		0
Civilians		14
<b>Total</b>		<b>49</b>

## Air Force Real Estate Agency

**Headquarters** Bolling AFB, D.C.  
**Established** Aug. 1, 1991  
**Director** William E. Edwards

### MISSION, PURPOSE, OPERATIONS

**Acquire**, manage, and dispose of real property worldwide for the Air Force

**Maintain** a complete land and facilities inventory

**Plan** and execute the Real Property Management program

**Provide** policy to assist USAF in complying with public laws and federal and DoD guidance

### PERSONNEL

Active duty	0
Reserve components	0
Civilians	12
<b>Total</b>	<b>12</b>

## Air Force Review Boards Agency

**Headquarters** Andrews AFB, Md.  
**Established** June 1, 1980  
**Director** Joe G. Lineberger

### MISSION, PURPOSE, OPERATIONS

**Manage** military and civilian appellate processes for the Secretary of the Air Force

**Develop** overall policy and act for the Secretary of the Air Force in deciding individual cases before the boards

### STRUCTURE

Air Force Board for Correction of Military Records

Air Force Civilian Appellate Review Office

Air Force Personnel Council

### PERSONNEL

Active duty		8
Officers	3	
Enlisted	5	
Reserve components		3
ANG	1	
AFRC	2	
Civilians		32
<b>Total</b>		<b>43</b>

## Air Force Safety Center

**Headquarters** Kirtland AFB, N.M.  
**Established** Jan. 1, 1996  
**Commander** Maj. Gen. Francis C. Gideon Jr.

### MISSION, PURPOSE, OPERATIONS

**Manage** USAF mishap prevention programs and the Nuclear Surety Program

**Develop** regulatory guidance

**Provide** technical assistance in flight, ground, and weapons and space safety disciplines

**Maintain** USAF database for all safety mishaps

**Oversee** all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide

**Direct** safety education programs for all safety disciplines

### STRUCTURE

Aviation Safety Division

Ground Safety Division

Space, Missile, and Explosives Safety and Nuclear Surety Division

Computer/LAN Operations Division

Policy, Plans, and Programs Division

Education and Media Division

Staff Judge Advocate Division

Resources Management, Manpower, and Career Programs Division

Issues Division

### PERSONNEL

Active duty		73
Officers	55	
Enlisted	18	
Reserve components		1
ANG	1	
AFRC	0	
Civilians		56
<b>Total</b>		<b>130</b>

The commander also holds the title of Air Force Chief of Safety. AFSC publishes *Flying Safety* and *Road and Rec* magazines and the *Weapons Journal*.

## Air Force Security Forces Center

**Headquarters** Lackland AFB, Texas  
**Established** March 17, 1997  
**Commander** Brig. Gen. Richard A. Coleman

### MISSION, PURPOSE, OPERATIONS

**Develop** USAF Security Forces guidance, policy, and training requirements to safeguard and protect personnel and resources

**Prepare** guidance on air base defense operations and Security Forces continuation training; mission-related security and law enforcement operations; resource protection; anti-terrorism

**Develop** and implement base-level and combat arms training and ground combat weapons maintenance programs

**Manage** USAF corrections program and activities; DoD military working dog activities; Security Forces contingency requirement taskings

### STRUCTURE

Corrections Division

Operations Division

Force Protection Division

Force Protection Battlelab

820th Security Forces Group

### PERSONNEL

Active duty		196
Officers	50	
Enlisted	146	
Reserve components		10
ANG	1	
AFRC	9	
Civilians		13
<b>Total</b>		<b>219</b>

### FACILITIES

Det. 1, US Disciplinary Barracks, Ft. Leavenworth, Kan.

Det. 2, Naval Consolidated Brig, NAS Miramar, Calif.

Det. 3, Naval Consolidated Brig, Charleston Naval Weapons Center, S.C.

Air Force Security Police Agency was redesignated Air Force Security Forces Center, a DRU, March 17, 1997; it was redesignated an FOA Oct. 1, 1998.



## Air Force Services Agency

**Headquarters** San Antonio  
**Established** Feb. 5, 1991  
**Commander** Col. Horace L. Larry

### MISSION, PURPOSE, OPERATIONS

**Support** the bases, major commands, and Air Staff by providing technical assistance, fielding new initiatives, developing procedures, and managing selected central support functions to ensure successful agency programs

**Manage** Air Force nonappropriated central funds and operate central systems, such as banking, investments, purchasing, data flow, insurance, and benefit programs

### STRUCTURE

Base-level services managers

### PERSONNEL

Active duty		80
Officers	30	
Enlisted	50	
Reserve components		12
ANG	0	
AFRC	12	
Civilians		330
<b>Total</b>		<b>422</b>

## Air Force Studies and Analyses Agency

**Headquarters** Washington  
**Established** February 1991  
**Commander** Col. Kurt A. Cichowski

### MISSION, PURPOSE, OPERATIONS

**Provide** quality decision-making studies and analytic support for USAF senior leadership

**Aid** Air Force decision makers in addressing force-sizing and force-shaping issues, weapon systems employment, resource allocation, and arms reductions proposals

**Support** and assess results of Title 10 wargaming activities, with particular emphasis on the application of air- and space power

### STRUCTURE

Senior Analysis Review Group  
 Force Analysis Division  
 Capabilities Assessment Division  
 Resource Management Division

### PERSONNEL

Active duty		81
Officers	70	
Enlisted	11	
Reserve components		3
ANG	0	
AFRC	3	
Civilians		28
<b>Total</b>		<b>112</b>

## Air Force Technical Applications Center

**Headquarters** Patrick AFB, Fla.  
**Established** July 7, 1959  
**Commander** Col. Harold J. Beatty

## MISSION, PURPOSE, OPERATIONS

**Monitor** compliance with several international nuclear treaties  
**Operate** and maintain a global network of subsurface, surface, airborne, and space-based sensors and analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests

**Conduct** research and development of proliferation-detection technologies for all weapons of mass destruction

**Expand** current monitoring capability to include the Comprehensive Test Ban Treaty upon its entry into force

### STRUCTURE

Headquarters and Analysis Center, Patrick AFB, Fla.  
 McClellan Central Laboratory, Technical Operations Division, McClellan AFB, Calif.

Operational sites/detachments in 18 countries

### PERSONNEL

Active duty		752
Officers	166	
Enlisted	586	
Reserve components		0
Civilians		134
<b>Total</b>		<b>886</b>

### EQUIPMENT

24 seismic arrays and 15 single-instrument locations consisting of seismometers and associated data acquisition systems and workstations

Seven hydroacoustic recording locations

More than 140 sensors on 35 satellites, with associated ground systems instrumentation and data-processing equipment

Ground-based equipment to collect nuclear event debris

## Air Force Weather Agency

**Headquarters** Offutt AFB, Neb.  
**Established** Oct. 15, 1997  
**Commander** Col. Charles W. French

### MISSION, PURPOSE, OPERATIONS

**Enhance** the nation's combat capability by arming US forces with quality weather and space products, training, equipment, and communications

### STRUCTURE

Air Force Combat Climatology Center, Asheville, N.C.  
 Air Force Combat Weather Center, Hurlburt Field, Fla.

### PERSONNEL

Active duty		738
Officers	138	
Enlisted	600	
Reserve components		7
ANG	0	
AFRC	7	
Civilians		165
<b>Total</b>		<b>910</b>

Formerly Air Weather Service, established July 1, 1937.

## Air Intelligence Agency

**Headquarters** Kelly AFB, Texas  
**Established** Oct. 1, 1993  
**Commander** Maj. Gen. (sel.) John R. Baker

## MISSION, PURPOSE, OPERATIONS

**Gain**, exploit, defend, and attack information to ensure superiority in the air, space, and information domains

**Provide** expertise in information warfare and information-in-warfare, specializing in intelligence collection, force protection, acquisition, foreign weapon systems and technology, and treaty monitoring

**Bring** information operations capabilities and training to USAF numbered air forces and, with ACC, to air operations centers worldwide

## STRUCTURE

Air Force Information Warfare Center, Kelly AFB, Texas  
National Air Intelligence Center, Wright-Patterson AFB, Ohio  
67th Intelligence Wing, Kelly AFB, Texas  
26th Intelligence Group, Vogelweh, Germany  
67th Intelligence Group, Kelly AFB, Texas  
480th Intelligence Group, Langley AFB, Va.  
497th Intelligence Group, Bolling AFB, D.C.  
543d Intelligence Group, Kelly AFB, Texas  
544th Intelligence Group, Peterson AFB, Colo.  
690th Information Operations Group, Kelly AFB, Texas  
692d Intelligence Group, Hickam AFB, Hawaii  
694th Intelligence Group, Ft. Meade, Md.

## PERSONNEL

Active duty		11,608
Officers	1,643	
Enlisted	9,965	
Reserve components		2,248
ANG	187	
AFRC	2,061	
Civilians		2,106
<b>Total</b>		<b>15,962</b>

## EQUIPMENT

Worldwide communications equipment  
Two AN/FLR-9 antennas located in Alaska and Japan

## OPERATIONAL ACTIVITY

Southern/Northern Watch (Iraq), Joint Forge (Bosnia)

AIA was formed by integrating personnel and missions of the former Air Force Intelligence Command and Air Force Intelligence Support Agency and elements of Air Combat Command. The AIA commander also serves as commander of the Joint Command and Control Warfare Center.

## ANG Readiness Center

<b>Headquarters</b>	Andrews AFB, Md.
<b>Established</b>	August 1997
<b>Commander</b>	Brig. Gen. Craig R. McKinley

## MISSION, PURPOSE, OPERATIONS

**Provide** guidance and resources to prepare men and women for combat and serve as a channel of communication for contingencies and national policies

## STRUCTURE

201st Mission Support Squadron  
13 directorates

## PERSONNEL

Active duty		78
Officers	52	
Enlisted	26	
ANG		353
Officers	126	
Enlisted	227	
Civilians		278
<b>Total</b>		<b>709</b>

## Joint Combat Rescue Agency

<b>Headquarters</b>	Langley AFB, Va.
<b>Established</b>	Nov. 29, 1996
<b>Commander</b>	Col. Denver L. Pletcher

## MISSION, PURPOSE, OPERATIONS

**Enhance** the nation's ability to recover distressed personnel during wartime or contingency operations by working to ensure a credible Combat Search and Rescue capability

**Provide** functional expertise to DoD components and assist them in implementing OSD CSAR policy and directives

**Advise** unified combatant commanders and military services concerning CSAR training, planning, and operations

**Recommend** CSAR doctrine, procedures, capabilities, and improvements to DoD and JCS

**Ensure** interoperability of CSAR assets

## STRUCTURE

Plans Division  
Interoperability Division  
Operations and Training Division

## PERSONNEL

Active duty		12
Officers	9	
Enlisted	3	
Reserve components		0
Civilians		2
<b>Total</b>		<b>14</b>

## Joint Services Survival, Evasion, Resistance, and Escape Agency

<b>Headquarters</b>	Ft. Belvoir, Va.
<b>Established</b>	Nov. 15, 1991
<b>Commander</b>	Col. J. Mike Bergstresser

## MISSION, PURPOSE, OPERATIONS

**Serve** as OSD executive agent for DoD Code of Conduct/SERE training and DoD's Operational Evasion, Escape, and Recovery program

**Serve** as JCS focal point for joint evasion and recovery and operational POW/MIA matters and personnel recovery

**Develop** evasion and recovery doctrine, area SERE contingency guides, evasion charts, blood chits, survival equipment, training programs and films, SERE aids for use by joint commands in regional and counterdrug operations, and repatriation guidelines for the CINCs and services

## STRUCTURE

Current Operations Directorate  
SERE Information Directorate  
Resource Directorate  
Training and Special Operations Directorate  
Three operating locations and a CINC liaison

## PERSONNEL

Active duty		31
Officers	6	
Enlisted	25	
Reserve components		7
ANG	0	
AFRC	7	
Civilians		82
<b>Total</b>		<b>120</b>

## FACILITIES

Headquarters at Ft. Belvoir, Va.  
Operating locations in Virginia, Washington, and Florida